Section 3 Compliance Guide

Step 1: Contractor Complete Required Section 3 Documents

- Include "Section 3 Clause" in all contracts and subcontracts (Exhibit 1)
- Complete Contractor's Requirements form (Exhibit 2)
- Complete a Section 3 Plan (Exhibit 3)
- Complete Section 3 Utilization Tool (Form 4737C)
- Complete Certification of Bidder form (Exhibit 4)

Step 2: Advertise and Recruit Section 3 Workers

- Contractor advertises and hires employees
 - Post at Public Housing (if applicable)
 - Opportunity to Work from Kansas Works (Exhibit 5)
 - o Host one or more job fairs
- Contractor and Grantee review Qualitative Efforts Compliance Form (Exhibit 6)
- Post and/or email outreach efforts. Document efforts!

Step 3: Identify Section 3 Workers

- Contractor reviews existing employees for those that can be certified as Section 3 Workers

 Complete Contractor Existing Workforce Form (Exhibit 7)
- Contractor hires employees thought to be Section 3 Workers and documents status

Two primary options for identifying and documenting Section 3 Worker status:

- 1. Worker Self-Certification (Form 4736C)
- 2. Employer Certification (Form 4736A)

Step 3(a): Documenting Section 3 Workers

Worker Self-Certification Options (one of the following)

- 1. Income from the prior calendar year is below 80 percent area median income
- 2. Employed by a Section 3 Business Concern (will need employer confirmation)
- 3. Currently participating in the YouthBuild program (uncommon)

Employer Certification Options (one of the following)

- 1. Employer confirms that the worker's income from that employer is below 80 percent median income
- 2. Employer confirms that the worker is employed by a Section 3 Business Concern

Step 3 (b): Documenting Targeted Section 3 Workers

Worker Self-Certification Options (one of the following)

- 1. Currently participating in the YouthBuild program (uncommon)
- 2. Income from the prior calendar year is below 80 percent median income and the employee lives within the project's service area (defined as within one-mile radius of the project; if fewer than 5,000 people live with that radius, the circle may be expanded until that population is reached); residence must be confirmed by employer

Employer Certification Options (one of the following)

- 1. Employer confirms that the worker's income from that employer is below 80 percent median income and lives within the employment radius
- 2. Employer confirms that the worker is employed by a Section 3 Business Concern

Step 3 (c): Documenting Section 3 Business Concerns

- At least 51 percent of the business is owned and controlled by low- or very lowincome persons
- Over 75 percent of the labor hours performed by the business are performed over the prior 3-month period are performed by Section 3 workers
- At least 51 percent of the business is owned and controlled by current public housing residents or residents who currently live in Section 8-assisted housing (Form 4736)
- Complete Section 3 Business Concern (Form B and B1)

Step 4: Track and Monitor Labor Hours

Labor Hours Reporting Requirements

- HUD sought to tie Section 3 reporting requirements with standard business practices in that most developers, contractors, and subcontractors already track labor hours in a payroll system.
- For those employers who do not track labor hours in detail through a time-and-attendance system, HUD does not require employers to acquire such a system. <u>Instead, they may</u> provide a good faith assessment of the labor hours for an employee.
- Track Section 3 worker and Targeted Section 3 worker labor hours (Form A)
- Track Section 3 Business Labor hours (Form 4737)

Step 5: Reporting on Section 3 Efforts

- Grantees must report on Section 3 compliance at completion of the project
- See HUD Forms 4736, 4736A, 4736C, 4737, and Form A
- Final Section 3 Utilization Report (Exhibit 8)
- Documentation of Section 3 Workers (Step 3 and 3a) and Documentation of Labor Hours (Step 4) will be requested
- Documentation of compliance with established labor hour Benchmarks of 25 percent Section 3 Workers and 5 percent Targeted Section 3 Workers (Exhibit 8)
- If Section 3 Benchmarks are <u>not</u> met, then the Grantee must report on the <u>gualitative</u> <u>efforts</u> undertaken to meet those benchmarks (Exhibit 6)

What are Qualitative Efforts?

Examples of appropriate Qualitative Efforts:

- 1. Outreach efforts to generate job applicants who are Targeted Section 3 workers
- 2. Training/apprenticeship opportunities
- 3. Holding Job Fairs
- 4. Aid in applying for/or attend education/vocational training
- 5. Provide financial literacy training
- 6. Engage in outreach to identify and secure bids from Section 3 Business Concerns

Examples of appropriate documentation of Qualitative Efforts:

- 1. Copies of direct mail solicitations
- 2. Email and internet outreach efforts
- 3. Formal advertisements
- 4. Flyers or brochures about meetings
- 5. Sign-in lists from job fairs and other public meetings
- 6. Agendas and/or meeting notes from meetings with contractors